# CLE Process Evaluation: Interim Review of Findings

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### **Process/Formative Evaluation: Objectives**

- Evaluate implementation of the CLE shared-care model , at each and between sites
- Indentify the specific presage/contextual challenges and specific implementation needs of shared-care IP teams
- Make recommendation regarding the development and introduction of learning and support activities to facilitate implementation, growth and retention of the CLE shared-care model.

### **Benchmarks for the CLE Implementation Process**

- CLE-specific Clinical data capture forms in use on site : Noncompliant
- On-site Facilitation of data collection by the project-partial cooperation for most part with team observations/ interviews/surveys: PARTIAL
- Adoption of rotation of patients in perinatial clinic in place –more even distribution of low-risk patient load across primary care provider team members PARTIAL

## **Benchmarks continued**

- Identification by team members and administration of potential and/or current policy and/or pre-existing service delivery barriers to collaborative shared-care: Partial
- Development of IP shared clinical protocols and polices: Partial
- Intra and inter-professional Consistency of approach to care across team members: Partial
- Increased inclusion/integration of extended care provider team members: Partial

## **Benchmarks continued**

- Identification by site team members and administration of the potential and current policy, and pre-existing service delivery, barriers to collaborative shared-care: Partial
- Participation in CLE recommended collaborative/IP skills enhancement activities: Partial

## **Benchmarks continued**

- CLE model of call schedule developed and adopted for trial by site: No
- Identification by team members and administration of potential and actual policy and/or pre-existing service delivery barriers to collaborative sharedcare: Partial
- Team member participation in CREW: Initial

## **Partnership Agreement**

- Share description of client population, and population level data related to obstetrical services at St Martha's facilities;
- Describe current & potential teaming in delivery of care;
- Define barriers and enablers to teaming;
- Identify Management level champion for teamwork;
- Identify Clinical level lead;

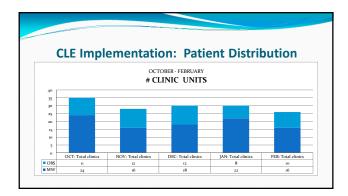
## **Partnership Agreement**

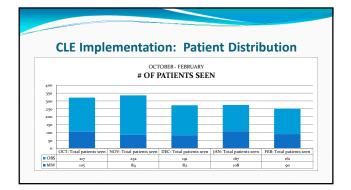
- Identify meeting and training space(s) for team;
- Provide access to communications vehicles with staff and to community;
- Provide access and assistance where required, related to its ethics review process;
- Facilitate data collection.

## **Partnership Agreement**

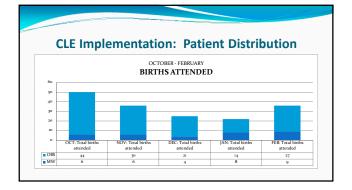
- Utilize CLE Clinical Tools
- Participate in all CLE study interventions
- Continue the work for 2 years after this funded agreement sequential to the MORE OB program

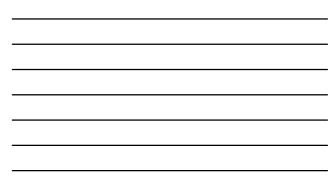
In support of the project, and during the term of the agreement, the Recipient agrees to implement data capture forms particular to the project











<b>Figures</b>	for	Oct.	2010	to Fe	b. 2011
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Total of patient appoint:	MW: 496, O	<mark>B: 988</mark> – To	otal: 1,484
Total of clinic .5 day units	MW: 96, O	0B:53 To	otal: 149
Average number of appoin Percentage of total appoin	•		

### Contextual and Other Barriers to implementation of the CLE Model at St. Martha's

- Financial disincentives for equalizing the patient load through rotation of patients
- Other employment contract barriers-37.5 hour work week and on-call hours?
- Pre-existing service delivery models
- Absence of some particular policies and the presence of others

### Contextual and Other Barriers to implementation of the CLE Model at St. Martha's

- Lack of full understanding of what the objective and values of the CLE shared-care model/framework are
- Time constraints for the CLE Implementation Team for providing onsite and on-going support
- Under-estimation by the CLE Implementation team of the influence of some predicted presage factors and lack of initial awareness of some new presage factors that were not predicted

#### Contextual and Other Barriers to implementation of the CLE Model at St. Martha's

- Over-estimation of the influence of the Champion role of both clinical team and administration lead.
- Physical space constraints at the clinic –only one care provider at a time can hold clinic

Where Do We Go Next ? **?** 

Deciding whether to continue CLE model implementation at the St Martha's Perinatal Clinic

### What Will it Take to Move Forward?

• Issue of continuity of care for Midwives will need to be resolved in a way that does not compromise the relationship between the two midwives and their Regulatory Council. One possibility is to formally request that the MRC-NS approve the midwives' participation in the CLE project.

## What Will it Take to Move Forward

 If the 'continuity of care' issue can be resolved, the next step would be to ensure that the site team and administration renew their commitment (with a detailed written project plan) to implementing the CLE model with a more concrete understanding of the goals and benefits of the shared –care model

## What Will it Take to Move Forward

- the CLE Implementation team make regular 6 week onsite visits
- The CLE call-schedule be trialed after the IP protocols have been developed and put in place at the site

### What Will it Take to Move Forward

- Evaluation objectives be reviewed with site team and administration
- Issues of facilitation of data collection be resolved.

This process will require <u>prior</u> CLE Implementation decisions concerning scope, priorities and resource allocation for ongoing CLE Project evaluation.